1	COMP-2020-0001
2	BILL NO. G-20-12-01
3	GENERAL ORDINANCE NO. G
4	AN ORDINANCE AMENDING SECTION 153.07 OF CHAPTER 153 "PLANNING & DEVELOPMENT OF
5	THE CITY OF FORT WAYNE, INDIANA, CODE OF ORDINANCES)
6	
7	WHEREAS, Common Council of the City of Fort Wayne adopted a Comprehensive Plan for the City of Fort Wayne (Plan-It Allen), in accordance with the statutes of the State of
8	Indiana; and,
9 -	WHEREAS, on October 13, 2020, the Common Council adopted Resolution No. R-78-20, which initiated an amendment of the Comprehensive Plan to adopt the Southeast Strategy Update; and,
10	
11	WHEREAS, the Common Council desires to amend Section 153.07 to recognize the amendment to the Comprehensive Plan; and
12	WHEREAS, the City Plan Commission, in accordance with the Planning Statutes of the State of Indiana held a public hearing on the Amendment to the Comprehensive Plan;
13	and,
14	WHEREAS, this ordinance is to establish an amendment to the Comprehensive Plan to include the guiding principles and policies of the Southeast Strategy Update to be
15	adopted.
16	
17	NOW THEREFORE, BE IT ORDAINED BY THE COMMON COUNCIL OF THE CITY OF
18	FORT WAYNE, INDIANA:
19	
20	SECTION 1. Section 153.07 of Chapter 153 (Planning & Development) of the
21	City of Fort Wayne is amended by including the guiding principles and policies of the
22	Southeast Strategy Update:
23	Community and Pride Recommendations
24	Guiding Principles A positive image and perception of Southeast Fort Wayne should be
25	promoted
26	 The diversity and cultural heritage of southeast residents should be celebrated
27	The physical environment should have a consistent, high quality visual
28	character
29	

1	<u>Policies</u>
2	 Promote Southeast Fort Wayne through a coordinated communication and marketing strategy
150000	 Promote and foster Southeast Fort Wayne's cultural heritage and diversity
3	 Support efforts to maintain, enhance, and beautify private and public property
4	 Zoning classifications should be compatible with existing land uses and
5	development patterns in developed areas Nonresidential development adjacent to residential neighborhoods should
6	contain lower intensity, neighborhood-oriented uses that focus on the needs of the surrounding community.
7	 Lower intensity neighborhood oriented commercial zoning districts should be used as a buffer between residential uses and higher intensity commercial
8	and industrial uses.
9	corridors through application of Urban Corridor (UC) zoning.
10	areas should respect and complement historic and surrounding development patterns including mix of uses, lot sizes, development standards and building
11	forms.
12	 Commercial and industrial uses with outdoor display, storage and large parking areas should meet or exceed current screening and buffering.
13	standards.
14	Economic Development and Revitalization Recommendations
15	Guiding Principles
16	 Top-of-market employment opportunities should be encouraged Inclusive and equitable entrepreneurial development should be promoted
17	 Commercial corridors and districts should attract a regional market
18	Policies Through a collaborative effort, ensure focused reinvestment in the
19	Southtown area, McKinnie and South Anthony area, Pontiac Street, and Calhoun Street
20	 Improve access to health and wellness services and fresh food options within Southeast Fort Wayne
21	Provide workforce development and job training opportunities for Southeast residents
22	 Promote economic development programs and services to Southeast
23	businesses Leverage existing resources and create new mechanisms to support small
24	retail businesses in SE Fort Wayne
25	Housing and Neighborhoods Recommendations
26	Guiding Principles Market sustainability should be maintained
27	 Homeownership should be retained and encouraged A diversity of housing values, types, and choices should be available
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1	 Maintenance education and housing literacy should be provided
2	<u>Policies</u> Promote a variety of housing types and housing opportunities in Southeast
3	 Provide incentives and tools to encourage residential and neighborhood
4	investment Support efforts to renovate, repair, and maintain existing housing and help
5	homeowners complete rehabilitation projects that improve the condition, appearance, and/or accessibility of their property
6	 Support and expand homebuyer and rental rehabilitation programs
7	Public Spaces and Interconnectivity Recommendations
8	Guiding Principles
9	 High quality and inviting public gathering spaces should be created and maintained.
10	 Recreational opportunities should be available and accessible to all. Access to trails, green spaces, and the natural environment should be
10 10	provided.
11	<u>Policies</u>
12	 Neighborhood parks within Southeast should receive quality maintenance and instill community pride.
13	 Improvements to neighborhood parks, including upgrades to existing amenities, should be a priority in Southeast and should focus on
14	neighborhood and resident input.
15	 Current programming available at Southeast parks should be continued and expanded to meet neighborhood needs based on resident input.
16	 Trail and sidewalk connectivity projects should link residents with southeast assets.
17	
18	Transportation and Infrastructure Recommendations Guiding Principles
19	 Build and maintain high quality and aesthetically pleasing public
20	infrastructure Public infrastructure should be maintained for safety and efficiency
21	 A variety of transportation options should be available to all residents
22	Policies Continue to work with Fort Wayne Public Works, City Utilities, and
23	Community Development to implement quality infrastructure and utility improvements in Southeast Fort Wayne
24	Major corridors should present a positive appearance and aesthetic Major corridors should present a positive appearance and aesthetic Major corridors should present a positive appearance and aesthetic
25	and ensure transit needs Southeast are being met
26	 Future transit planning should involve the public throughout the process while weighing neighborhood livability, and potential economic development
27	impacts
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SECTION 2. That this Ordinance shall be in full force and effect from and after its passage and approval by the Mayor.

Council Member

APPROVED AS TO FORM AND LEGALITY:

Carol T. Helton, City Attorney



COMMUNITY DEVELOPMENT

PLANNING & POLICY

Thomas C. Henry, Mayor

City of Fort Wayne Community Development 200 East Berry Street, Suite 320 Fort Wayne, IN 46802

260 427-1127 fwcommunitydevelopment.org

November 3, 2020

Kim Bowman, Director Allen County Dept. of Planning Services 200 E. Berry Street, Suite 150 Fort Wayne, IN 46802

Dear Ms. Bowman:

As part of implementation of Plan-it-Allen, the City of Fort Wayne, in partnership with various southeast residents and stakeholders, have collaborated to develop an updated strategy document focused on to enhancing the quality of life for neighborhoods and businesses in Southeast Fort Wayne.

The Southeast Strategy Update is a subarea plan that builds on the successes from the 2007 Southeast Area Development Strategy and takes a fresh approach to identifying opportunities for commercial and residential investment. The update originated through a request from the Southeast Area Neighborhood Partnership.

The Strategy Update is a 10 year plan that provides recommendations and action steps that focus on economic development, housing, transportation and infrastructure, community pride, public spaces and zoning. The updated plan includes guiding principles and policy recommendations which provide guidance and direction to various city boards, commissions, and other decision makers.

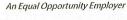
As with previous Plan-it Allen amendments, resolution R-78-20 initiating the process of an amendment to the Comprehensive Plan was approved by Common Council on October 13, 2020. This resolution directs the Plan Commission to hold a public hearing as part of the amendment process. We would like for the Southeast Strategy Update to be placed on the December 7, 2020 Plan Commission Public hearing agenda for consideration of the plan's guiding principles and policies as an amendment to the Comprehensive Plan. Planning & Policy staff will assist in preparing the Staff Report and any other required documentation required for the public hearing.

If you should have any questions please feel free to contact me. Thank you for your cooperation.

Sincerely,

Russell Garriott Senior Planner COMMUNITY DEVELOPMENT Planning & Policy

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COMMUNITY DEVELOPMENT

PLANNING & POLICY

Thomas C. Henry, Mayor

City of Fort Wayne Community Development 200 East Berry Street, Suite 320 Fort Wayne, IN 46802

260 427-1127 fwcommunitydevelopment.org

Recommendations from the Southeast Strategy Update for consideration as amendments to the City-County Comprehensive Plan – Plan it Allen.

Community and Pride Recommendations

Guiding Principles

- A positive image and perception of Southeast Fort Wayne should be promoted
- The diversity and cultural heritage of southeast residents should be celebrated
- The physical environment should have a consistent, high quality visual character

Policies

- Promote Southeast Fort Wayne through a coordinated communication and marketing strategy
- Promote and foster Southeast Fort Wayne's cultural heritage and diversity
- Support efforts to maintain, enhance, and beautify private and public property
- Zoning classifications should be compatible with existing land uses and development patterns in developed areas
- Nonresidential development adjacent to residential neighborhoods should contain lower intensity, neighborhood-oriented uses that focus on the needs of the surrounding community.
- Lower intensity neighborhood oriented commercial zoning districts should be used as a buffer between residential uses and higher intensity commercial and industrial uses.
- Enhance and preserve existing urban scaled, pedestrian oriented, mixed use corridors through application of Urban Corridor (UC) zoning.
- Infill development and redevelopment in existing residential and commercial areas should respect and complement historic and surrounding development patterns including mix of uses, lot sizes, development standards and building forms.
- Commercial and industrial uses with outdoor display, storage and large parking areas should meet or exceed current screening and buffering standards.

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Economic Development and Revitalization Recommendations

Guiding Principles

- Top-of-market employment opportunities should be encouraged
- Inclusive and equitable entrepreneurial development should be promoted
- Commercial corridors and districts should attract a regional market

Policies

- Through a collaborative effort, ensure focused reinvestment in the Southtown area, McKinnie and South Anthony area, Pontiac Street, and Calhoun Street
- Improve access to health and wellness services and fresh food options within Southeast Fort Wayne
- Provide workforce development and job training opportunities for Southeast residents
- Promote economic development programs and services to Southeast businesses
- Leverage existing resources and create new mechanisms to support small retail businesses in SE Fort Wayne

Housing and Neighborhoods Recommendations

Guiding Principles

- Market sustainability should be maintained
- Homeownership should be retained and encouraged
- A diversity of housing values, types, and choices should be available
- Maintenance education and housing literacy should be provided

Policies.

- Promote a variety of housing types and housing opportunities in Southeast
- Provide incentives and tools to encourage residential and neighborhood investment in the areas shown on the strategic development map
- Support efforts to renovate, repair, and maintain existing housing and help homeowners complete rehabilitation projects that improve the condition, appearance, and/or accessibility of their property
- Support and expand homebuyer and rental rehabilitation programs

Public Spaces and Interconnectivity Recommendations

Guiding Principles

- High quality and inviting public gathering spaces should be created and maintained.
- Recreational opportunities should be available and accessible to all.
- Access to trails, green spaces, and the natural environment should be provided.

Policies

- Neighborhood parks within Southeast should receive quality maintenance and instill community pride.
- Improvements to neighborhood parks, including upgrades to existing amenities, should be a priority in Southeast and should focus on neighborhood and resident input.
- Current programming available at Southeast parks should be continued and expanded to meet neighborhood needs based on resident input.
- Trail and sidewalk connectivity projects should link residents with southeast assets.

Transportation and Infrastructure Recommendations

Guiding Principles

- Build and maintain high quality and aesthetically pleasing public infrastructure
- Public infrastructure should be maintained for safety and efficiency
- A variety of transportation options should be available to all residents

Policies

- Continue to work with Fort Wayne Public Works, City Utilities, and Community Development to implement quality infrastructure and utility improvements in Southeast Fort Wayne
- Major corridors should present a positive appearance and aesthetic
- Support the implementation of the Citilink 2030 Transit Development Plan and ensure transit needs Southeast are being met
- Future transit planning should involve the public throughout the process while weighing neighborhood livability, and potential economic development impacts

City of Fort Wayne Common Council **DIGEST SHEET**

Department of Planning Services

Title of Ordinance:

Amendment to Plan-it Allen Comprehensive Plan

Case Number:

COMP-2020-0001

Bill Number:

G-20-12-01

Council District:

A11

Introduction Date:

December 8, 2020

Plan Commission

Public Hearing Date:

January 13, 2021

Next Council Action:

Ordinance will return to Council after recommendation by the Plan Commission (PC Business meeting on January 13, 2021)

Synopsis of Ordinance:

A proposal to adopt the guiding principles and policies of the Southeast

Strategy Update

Location:

Within the planning jurisdiction of Fort Wayne

Applicant:

The City of Fort Wayne Division of Community Development

Related Petitions:

Resolution R-78-20 (approved by Council on October 13, 2020)

Effect of Passage:

Adoption of the Southeast Strategy Update's guiding principles and policies as an amendment to the City-County Comprehensive Plan (Plan-it Allen) will provide guidance for future planning and implementation of community improvements over the next 10 years.

Effect of Non-Passage:

Not adopting the guiding principles and policies of the Southeast Strategy Update as an amendment to the City's Comprehensive Plan will result in the lessening of the plan's ability to impact decision making and resource allocation, with respect to transforming and reinvesting in southeast neighborhoods and commercial areas. A planned, comprehensive and coordinated approach is essential to improving the quality of life for southeast residents and businesses.

FACT SHEET

Case #COMP- 2020-0001 Bill # G-20-12-01 Project Start: December

PROPOSAL: Comprehensive Plan Amendment COMP-2020-0001

Southeast Strategy Update

APPLICANT: The City of Fort Wayne, Community Development Division

REQUEST: To amend the Plan-it Allen Comprehensive Plan by including the

guiding principles and policies of the Southeast Strategy Update

LOCATION: Southeast quadrant of Fort Wayne. The southeast quadrant is

bounded by Calhoun Street to the west, the Maumee River to the

north, and City limits to the east and south.

COUNCIL DISTRICT: 6 – Sharon Tucker

SPONSOR: City of Fort Wayne Plan Commission

January 13, 2020 Public Hearing

• One community representative spoke at the hearing in support.

Tom Freistroffer, Justin Shurley and Rachel Tobin-Smith were absent.

January 13, 2020 - Business Meeting

Plan Commission Recommendation: DO PASS

A motion was made by Paul Sauerteig and seconded by Patrick Zaharako to return the ordinance with a Do Pass recommendation to Common Council for their final decision.

6-0 MOTION PASSED

■ Tom Freistroffer, Justin Shurley and Rachel Tobin-Smith were absent.

Fact Sheet Prepared by:

Michelle B. Wood, Senior Land Use Planner

January 20, 2021

PROJECT SUMMARY

The Southeast Strategy Update is a 10-year sub-area plan that provides broad recommendations and specific action steps that address economic development, housing, transportation and infrastructure, community pride, public spaces and zoning. The plan's guiding principles and policy recommendations offers guidance and direction to various city boards, commissions, and other decision makers. Only the guiding principles and policies are being considered as an amendment to the Allen County-Fort Wayne Comprehensive Plan.

COMPREHENSIVE PLAN REVIEW

The guiding principles and policies of the Southeast Strategy Update are structured to expand on the goals of the Allen County-Fort Wayne Comprehensive Plan, Plan-it Allen, specifically those that address Land Use, Community Identity and Appearance, Community Facilities, Economic Development, Housing and Neighborhoods and Transportation.

These recommendations also expand on the goals and objectives of the plans that were previously adopted as amendments to Plan-it Allen; Bike Fort Wayne, Walk Fort Wayne, Front Door Fort Wayne, and the 2007 Southeast Area Development Strategy.

The following specific strategies of the Plan-it Allen Plan, support the proposed amendment of the Southeast Strategy Update.

PLAN-IT ALLEN COMPREHENSIVE PLAN

Land Use:

- LU2.C Encourage rezoning petitions for properties that are adjacent to existing development.
- LU3.A Support new development, revitalization and redevelopment in areas currently served by adequate existing public municipal or private corporate sanitary sewer and water facilities.
- LU3.B Within the Fort Wayne Infill Opportunity Area as shown on the Conceptual Development Map, establish and/or expand economic incentives to promote revitalization and redevelopment in areas served by adequate existing infrastructure.
- LU-5.A Encourage consistent community standards for pedestrian, vehicular, bicycle and other similar connectivity situations.
- LU5.B Encourage development proposals that enhance area connectivity.
- LU5.C Encourage development proposals that provide neighborhood commercial, civic, institutional and other similar uses, designed to allow adequate access for pedestrians and bicycles, in close proximity to housing.
- LU5.D Encourage development proposals that provide housing, designed to allow adequate pedestrian and bicycle access, in close proximity to existing neighborhood commercial, civic, institutional and other similar uses.

- LU6.A Inform and educate the public and appropriate community stakeholders about compatible, quality mixed-use development alternatives.
- LU-6.C Encourage the conversion of vacant or underutilized properties into compatible mixed-use development areas.
- LU6.D Support carefully planned, coordinated, compatible mixed-use development.
- LU-8.B Encourage compact design.
- LU8.C Use land resources efficiently by encouraging high density development where appropriate in infill areas where utilities and other infrastructure currently exist, and by establishing criteria to identify areas where higher-density development, redevelopment and revitalization should be encouraged.
- LU-10.A Create or expand incentive programs to encourage private reinvestment within existing neighborhoods.
- LU10.B Promote the use of asset-driven market analysis to encourage commercial investment in underserved areas.
- LU10.C Encourage infill or redevelopment of existing nonresidential single-use developments with compatible housing and retail uses where appropriate.
- LU10.E Encourage infill development and redevelopment which is compatible with the character of existing development, including historic features.

Economic Development

- ED1.G Plan and invest in specialized facilities and resources, including incubator facilities, which can add a competitive advantage for developing new advanced technology industries.
- ED1.K Downzone industrial sites that no longer have realistic potential for development and/or are not consistent with the land use section of this Comprehensive Plan.
- ED2.A Use both tax increment financing and County Economic Development Income Tax revenues for public infrastructure supporting quality industrial/business sites.
- ED4.B Maintain existing infrastructure investments.

Housing and Neighborhoods

- H2.A Continue to develop tools and establish guidelines that will ensure that new development complements existing neighborhood character and historic buildings, and creates an accessible, pedestrian friendly environment.
- H2.C Promote beautification efforts to define streetscapes in order to create a distinct sense of place and destination within communities and neighborhoods.
- H3.A Develop mechanisms to allow for residential adaptive reuse in existing neighborhoods.
- H3.C Identify older and abandoned structures in need of preservation, stabilization, repair or demolition.
- H3.D Market local neighborhood improvement success stories and communicate techniques.

- H3.E Promote preservation and restoration of historic structures.
- H4.A Create programs which provide incentives to developments which provide a diverse supply of housing.
- H4.C Encourage private builders to work in partnership with not-for-profit organizations to develop innovative housing designs that promote architectural-diversity and affordability within neighborhoods.
- H5.B Establish plans for transit and transportation-related enhancements to make communities safer, to reduce congestion and to reduce motorized-vehicle conflicts with pedestrians and bicycles.
- H5.D Promote and comprehensively plan for greenways, bikeways, and trails within new and existing developments.
- H5.E Encourage parks, walkways and open spaces that link to and between neighborhoods, schools, shopping and other amenities.
- H6.A Encourage the retrofit of underperforming shopping centers, indoor malls and strip
 malls
 into mixed-use areas.
- H6.B Enable and develop incentives for compatible mixed-use, transit-accessible developments.
- H6.C Investigate techniques used in the development of successful mixed-use development and districts.

Transportation

- T1.D Encourage improved connectivity in new developments.
- T2.A Work with Citilink and other local transit and paratransit providers to examine existing bus routes and services in order to resolve potential gaps in service.
- T4.A Encourage the development of rights-of-way that can accommodate all users.

Community Identity and Appearance

- CI3.B Support distinctive commercial areas and corridors.
- CI3.D Enhance the pedestrian experience throughout downtown Fort Wayne and other neighborhood commercial areas and corridors.
- CI4.B Promote property maintenance.
- CI4.C Undertake improvements to better define the public environment.
- CI4.D Promote the integration of public art into improvements to create a distinctive appearance
- CI4.E Protect and enhance tree cover through an urban forestry program.

- CI4.F Improve community gateways.
- CI5.B Conduct a thorough review of existing historic resources, and maintain and update historic property inventories accordingly.
- Promote recognition of historic properties and resources through National Register of Historic Places designation.
- CI5.F Promote the maintenance and rehabilitation of historic buildings.
- CI5.H Promote historic resources to capitalize on their economic, cultural, and recreational
 values.

Community Facilities

- CF1.E Work and coordinate with educational institutions to meet community needs as they impact neighborhoods.
- CF2.B Encourage neighborhood design that can help to deter crime (Crime Prevention Through Environmental Design CPTED).
- CF2.C Endorse and support community maintenance efforts to improve perceptions of safety.
- CF3.A Pursue strategic collaborations to develop parks and expand recreation opportunities.
- CF3.B Expand and enhance existing parks and improve parks infrastructure.
- CF3.D Develop greenways and facilities that interconnect parks, schools and key points of interest in the community.
- CF3.E Encourage usable open space for new development.
- CF4.B Support efforts to recognize diversity, and the variety of cultures that exist in the community.
- CF4.C Continue to support community facilities as vital cultural and economic resources.

SOUTHEAST STRATEGY UPDATE

BACKGROUND

The Southeast Strategy Update is a comprehensive sub-area plan focused on re-investing in Fort Wayne's southeast quadrant of the City. Developed over the past year and a half by the City of Fort Wayne's Community Development Division, the plan provides strategies for investing in commercial and housing growth, building community, and improving the quality of life for southeast residents. The Strategy's scope and recommendations were shaped by public engagement and an advisory committee comprised of members of the Southeast Area Partnership along with other southeast Fort Wayne leaders.

The Strategy is built around five topic areas: Community & Pride, Economic Development & Revitalization, Housing & Neighborhoods, Public Spaces & Interconnectivity, and Transportation & Infrastructure. The Strategy Update includes guiding principles and policy recommendations which

provide guidance and direction to various city boards, commissions, and other decision makers. The plan also includes specific action steps for each policy; which identify individual projects and initiatives.

The recommendations in this strategy set the stage for building community pride, and fostering continued investment in southeast Fort Wayne. This will be achieved through a multi-year process of implementing dozens of programs and projects. The strategy requires community support and its success relies on the perseverance of multiple City departments and partner agencies and organizations such as the Southeast Area Partnership and Greater Fort Wayne Inc.; along with the support of the non-profit and private sectors. The recommendations of the plan allow for flexibility in implementation so that improvements can be made incrementally based on funding availability and community priorities.

THE BENEFITS

The Southeast Strategy Update builds on the successes of the 2007 Southeast Area Development Strategy continuing its focus on housing and neighborhoods by emphasizing the need for increasing the diversity of housing types and choices, along with improving connectivity and access to neighborhoods.

The strategy update places greater emphasis on economic development issues such as job training, support for struggling entrepreneurs, and public and private partnerships to support and grow local businesses. The strategy recognizes southeast residents' need for access to retail and services such as restaurants, healthcare, and groceries that offer healthy and affordable foods.

The strategy also identifies four commercial corridors and nodes as part of a first phase of focused reinvestment. Each of these areas already have existing assets and community energy. The goal is to build on this momentum by concentrating programming and capital resources to these areas. Reinvestment in these commercial corridors and nodes will benefit surrounding neighborhoods and adjacent commercial areas.

The strategy serves as a road map and guide for community leaders, policy makers, and investors as they partner with southeast residents and business owners to implement the dozens of programs and projects. It was developed to take a holistic approach at re-investing in southeast by strengthening neighborhoods, promoting community identity and pride, and supporting small businesses. Other quadrants of the city have outpaced southeast in re-investment and development. It is important that we address this disparity and look at ways we can increase the current level of quality maintenance and support provided to southeast residents and businesses to ensure they have the same quality of life as the rest of Fort Wayne.

COMMUNITY PLANNING PROCESS

In 2019, the Southeast Area Partnership requested an update to the City's 2007 Southeast Area Development Strategy. Community Development Planning & Policy staff, under the guidance of the Southeast Area Partnership and southeast's elected officials, assembled an advisory committee. This advisory committee consisted of seventeen community representatives including Southeast residents, business owners, community leaders, religious leaders, and elected officials from various backgrounds and demographic groups. The Southeast Advisory Committee would help guide and shape the development of the Southeast Strategy Update.

The strategy update is the culmination of almost two years of analysis and input from the southeast community. During that time, the Southeast Advisory Committee met with Community Development staff, along with other City department staff to review and discuss existing conditions, explore best practices and collect and incorporate ideas from southeast residents.

Public input was collected through a variety of methods including an intensive weeklong public workshop (charrette) which yielded over 200 attendees. Multiple focus groups and stakeholder interviews, along with an online survey resulted in valuable new ideas and validation of preliminary recommendations. The Advisory Committee and staff used the information learned through the data collection and public input phases to develop and refine the strategy's recommendations.

Between mid-August to mid-September 2020, the Southeast Strategy Update's draft policies and recommendations were available online for public comment. The public comment period began with a Facebook Live event sponsored by City Councilwoman Sharon Tucker who hosted a discussion between neighborhood leaders and Planning & Policy staff. Versions of the draft recommendations were available in English, Spanish, and Burmese. Physical copies of the drafts were available for comment at four public locations throughout Southeast. Additional comments were accepted via email. During the course of two weeks over 200 comments were collected.

RECOMMENDATIONS

Community and Pride Recommendations

Guiding Principles

- A positive image and perception of Southeast Fort Wayne should be promoted
- The diversity and cultural heritage of southeast residents should be celebrated
- The physical environment should have a consistent, high quality visual character

Policies

• Promote Southeast Fort Wayne through a coordinated communication and marketing strategy

- Promote and foster Southeast Fort Wayne's cultural heritage and diversity
- Support efforts to maintain, enhance, and beautify private and public property
- Zoning classifications should be compatible with existing land uses and development patterns in developed areas
- Nonresidential development adjacent to residential neighborhoods should contain lower intensity, neighborhood-oriented uses that focus on the needs of the surrounding community.
- Lower intensity neighborhood oriented commercial zoning districts should be used as a buffer between residential uses and higher intensity commercial and industrial uses.
- Enhance and preserve existing urban scaled, pedestrian oriented, mixed use corridors through application of Urban Corridor (UC) zoning.
- Infill development and redevelopment in existing residential and commercial areas should respect and complement historic and surrounding development patterns including mix of uses, lot sizes, development standards and building forms.
- Commercial and industrial uses with outdoor display, storage and large parking areas should meet or exceed current screening and buffering standards.

Economic Development and Revitalization Recommendations Guiding Principles

- Top-of-market employment opportunities should be encouraged
- Inclusive and equitable entrepreneurial development should be promoted
- Commercial corridors and districts should attract a regional market

Policies

- Through a collaborative effort, ensure focused reinvestment in the Southtown area, McKinnie and South Anthony area, Pontiac Street, and Calhoun Street
- Improve access to health and wellness services and fresh food options within Southeast Fort Wayne
- Provide workforce development and job training opportunities for Southeast residents
- Promote economic development programs and services to Southeast businesses
- Leverage existing resources and create new mechanisms to support small retail businesses in SE Fort Wayne

Housing and Neighborhoods Recommendations Guiding Principles

• Market sustainability should be maintained

- Homeownership should be retained and encouraged
- A diversity of housing values, types, and choices should be available
- Maintenance education and housing literacy should be provided

Policies

- Promote a variety of housing types and housing opportunities in Southeast
- Provide incentives and tools to encourage residential and neighborhood investment in the areas shown on the strategic development map
- Support efforts to renovate, repair, and maintain existing housing and help homeowners complete rehabilitation projects that improve the condition, appearance, and/or accessibility of their property
- Support and expand homebuyer and rental rehabilitation programs

Public Spaces and Interconnectivity Recommendations

Guiding Principles

- High quality and inviting public gathering spaces should be created and maintained.
- Recreational opportunities should be available and accessible to all.
- Access to trails, green spaces, and the natural environment should be provided.

Policies

- Neighborhood parks within Southeast should receive quality maintenance and instill community pride.
- Improvements to neighborhood parks, including upgrades to existing amenities, should be a priority in Southeast and should focus on neighborhood and resident input.
- Current programming available at Southeast parks should be continued and expanded to meet neighborhood needs based on resident input.
- Trail and sidewalk connectivity projects should link residents with southeast assets.

Transportation and Infrastructure Recommendations

Guiding Principles

- Build and maintain high quality and aesthetically pleasing public infrastructure
- Public infrastructure should be maintained for safety and efficiency
- A variety of transportation options should be available to all residents

Policies

• Continue to work with Fort Wayne Public Works, City Utilities, and Community Development to implement quality infrastructure and utility improvements in Southeast Fort Wayne

- Major corridors should present a positive appearance and aesthetic
- Support the implementation of the Citilink 2030 Transit Development Plan and ensure transit needs Southeast are being met
- Future transit planning should involve the public throughout the process while weighing neighborhood livability, and potential economic development impacts

IMPLEMENTATION

Successful implementation of the Southeast Strategy Update will require a collaborative partnership between the City and the Southeast Area Partnership. It will also require the support and leadership of various city departments, local and regional economic development agencies and chambers, as well as other southeast stakeholders and community organizations. Only through a collaborative approach can the strategy be successfully implemented.

Measuring the success of any plan is traditionally based on the achievement of its policies through decision making and implementation of defined action steps. While the policies provide guidance for decision making processes, the completion of action steps will be the benchmarks of success. The adoption of the guiding principles and policies of the plan as an amendment to the Plan-it Allen Comprehensive Plan ensures that the needs of the community are considered. The action steps will not be adopted under the proposed amendment as they provide specific tasks to implement the guiding principles and policies and are intended to remain flexible and may change over time.

An extensive implementation matrix highlighting over 150 individual projects, programs, and initiatives has been developed to assist with understanding how to move forward with implementation. In addition to listing the action steps that are necessary for achieving the Strategy's policies, the matrix identifies the champions and partners who will be instrumental in carrying out the actions. The matrix is not a static guide for implementation; it will change as opportunities arise, tasks are completed, projects are rejected, and new approaches discovered.

PUBLIC HEARING SUMMARY:

<u>Presenter</u>: Paul Spoelhof, Director of Community Development - Planning and Policy Mr. Spoelhof presented the proposal as outlined above.

Public Comments:

Cherise Dixie, Chair of Southeast Area Partnership - spoke in support of the amendment.

FORT WAYNE PLAN COMMISSION • FINDINGS OF FACT

COMP-2020-0001 - Southeast Strategy Update

APPLICANT: REQUEST:

The City of Fort Wayne, Community Development Division To amend the Plan-it Allen Comprehensive Plan by including the

guiding principles and policies of the Southeast Strategy Update

LOCATION:

Southeast quadrant of Fort Wayne. The southeast quadrant is bounded by Calhoun Street to the west, the Maumee River to the north, and City

by Camoun Street to the west, the Maumee River to the north, a

limits to the east and south.

The Plan Commission recommends that Comprehensive Plan Amendment COMP-2021-0001 be returned to Council with a "Do Pass" recommendation for the following reasons:

- 1. Approval of the request will be in compliance with the City of Fort Wayne Comprehensive Plan, and should not establish an undesirable precedent in the area. The proposed amendment fits within and furthers the Goals. Objectives and Strategies of the Plan-it Allen Comprehensive Plan.
- 2. Approval of the request will not have an adverse impact on the current conditions in the area, or the character of current structures, design or uses in the area.
- 3. Approval is consistent with the preservation of property values in the area.
- 4. Approval is consistent with responsible development and growth principles based on existing uses, contextual design and infrastructure in the area.
- 5. Approval will further the goal of providing better, safer and more connected neighborhoods in southeast Fort Wayne.
- 6. Approval will further the goal of improved community well-being through coordinated and quality development, revitalization, and redevelopment.
- 7. Approval will benefit the health, safety, convenience, economy and environment for all citizens of the City of Fort Wayne, Allen County.

These findings approved by the Fort Wayne Plan Commission on January 13, 2021.

Kimberly R. Bowman, AICP

Executive Director

Secretary to the Commission



COMMUNITY DEVELOPMENT

PLANNING & POLICY

Thomas C. Henry, Mayor

City of Fort Wayne Community Development 200 East Berry Street, Suite 320 Fort Wayne, IN 46802

260 427-1127 fwcommunitydevelopment.org

November 3, 2020

Kim Bowman, Director Allen County Dept. of Planning Services 200 E. Berry Street, Suite 150 Fort Wayne, IN 46802

Dear Ms. Bowman:

As part of implementation of Plan-it-Allen, the City of Fort Wayne, in partnership with various southeast residents and stakeholders, have collaborated to develop an updated strategy document focused on to enhancing the quality of life for neighborhoods and businesses in Southeast Fort Wayne.

The Southeast Strategy Update is a subarea plan that builds on the successes from the 2007 Southeast Area Development Strategy and takes a fresh approach to identifying opportunities for commercial and residential investment. The update originated through a request from the Southeast Area Neighborhood Partnership.

The Strategy Update is a 10 year plan that provides recommendations and action steps that focus on economic development, housing, transportation and infrastructure, community pride, public spaces and zoning. The updated plan includes guiding principles and policy recommendations which provide guidance and direction to various city boards, commissions, and other decision makers.

As with previous Plan-it Allen amendments, resolution R-78-20 initiating the process of an amendment to the Comprehensive Plan was approved by Common Council on October 13, 2020. This resolution directs the Plan Commission to hold a public hearing as part of the amendment process. We would like for the Southeast Strategy Update to be placed on the December 7, 2020 Plan Commission Public hearing agenda for consideration of the plan's guiding principles and policies as an amendment to the Comprehensive Plan. Planning & Policy staff will assist in preparing the Staff Report and any other required documentation required for the public hearing.

If you should have any questions please feel free to contact me. Thank you for your cooperation.

Sincerely,

Russell Garriott
Senior Planner
COMMUNITY DEVELOPMENT
Planning & Policy

Vibrant. Prosperous. Growing.

























